

03. Accomplishments

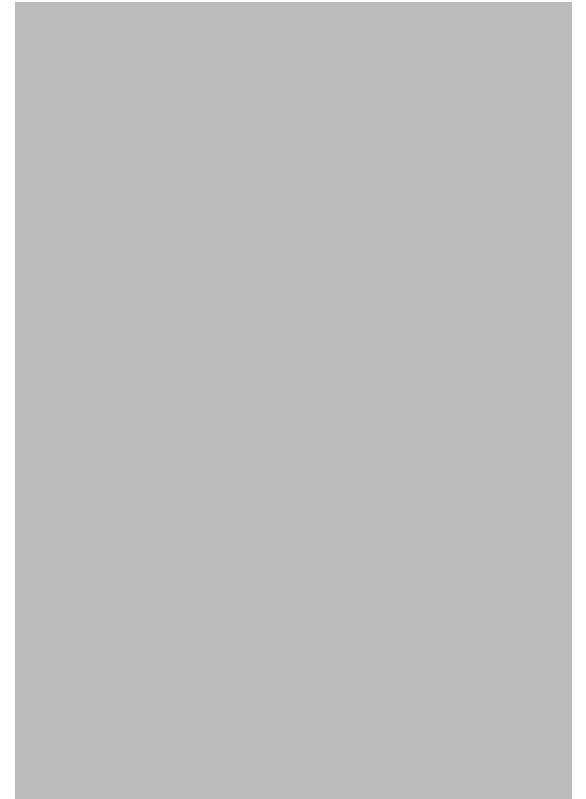
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Affordable Housing

Neighborhood Development and Affordable Housing

- **Met the goal of producing and preserving 10,000 affordable units by 2020.**
- **As of Q3 2020, 1,206 100% affordable multifamily rental units are under construction under MOHCD sponsorship,** with another 2,051 units in active predevelopment (pre-entitlement or permitting) and 157 units leasing up. This represents 3,414 units in active new affordable housing production.
- **Of the active new affordable housing in production, 1,139 units are supportive housing units for families, adults, seniors, transitional aged youth and veterans.** 100% supportive projects that are under construction include Maceo May (see below), 1064-1068 Mission Street, and Mission Bay Block 9.
- **Preserved 52 small and large sites totaling 543 residential units and 39 commercial units.**
- **Over the past two fiscal years, completed construction on 596 affordable units at OCII's planned enhancement projects** (Mission Bay, Transbay, and Shipyard/Candlestick) with funding for 415 units coming directly from OCII. Newly completed affordable units are housing approximately 1,800 people.
- **1,300 of the 5,900 units in Mission Bay are being developed as affordable housing.** Construction is 91% complete.

- **In Zone 1 of the Transbay Project Area, 720 units are being developed as affordable housing** with an additional 300 affordable units of affordable in the development pipeline.
- **Completed over 100 affordable housing units in Hunters Point Shipyard Phase 1.**
- **Completed the first four phases of the Alice Griffith HOPE SF public housing revitalization project in Candlestick Point,** housing all the original residents of the site for a total of 337 homes.
- **Sunnydale Parcel Q completed 55 units with 41 right-to-return units.**
- **At the end of FY2020, 231 affordable units were under construction in Mission Bay South and Transbay.**
- **OCII approved \$95.5 million in predevelopment and construction funding** toward the development of 626 affordable units in Mission Bay South and Hunter Point Shipyard Phase 1.

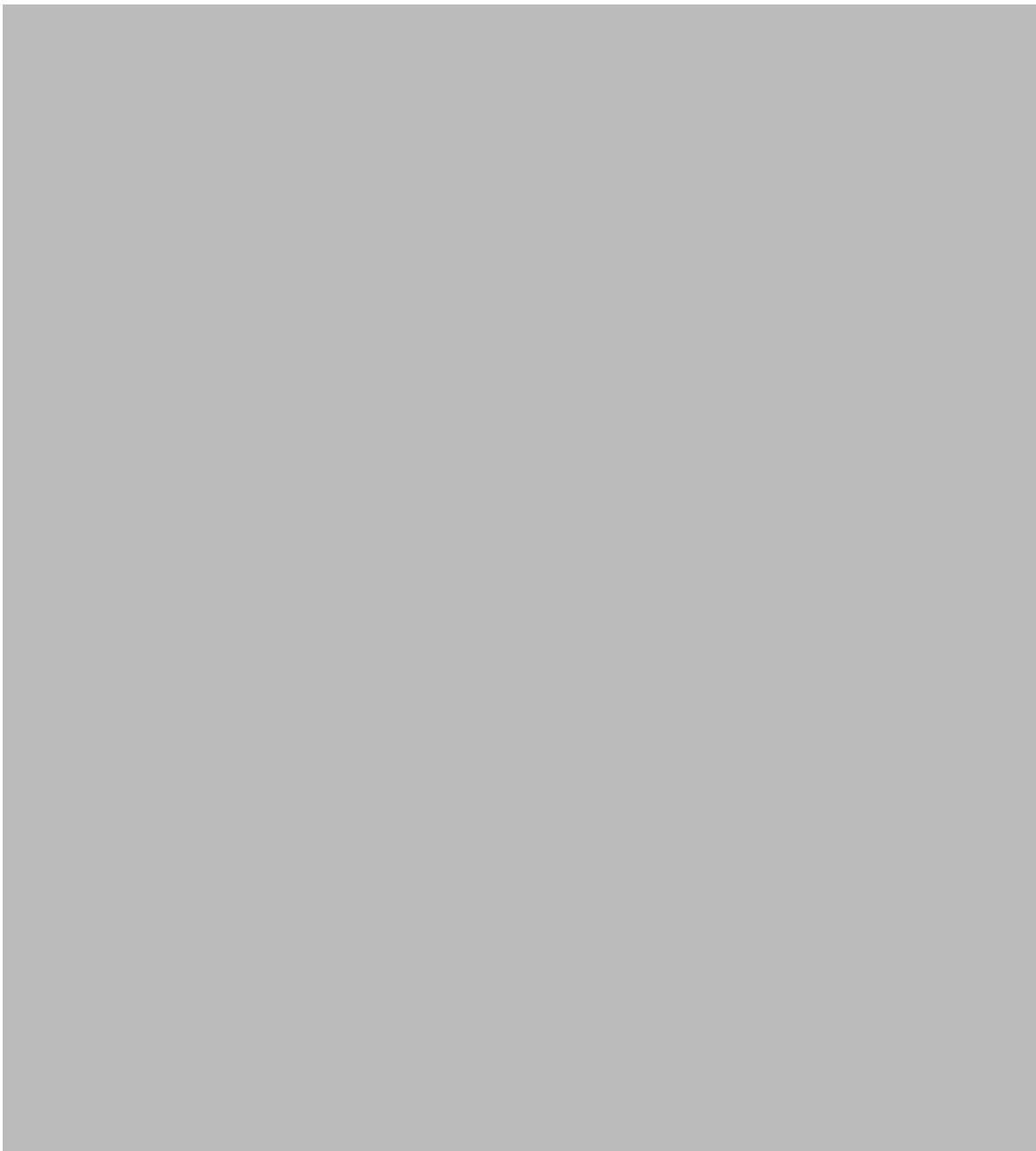
Planning Department

- **Secured financing and broke ground on 100% affordable Maceo May Apartments.** The project will feature modular construction and be ready for occupancy in 2022. The 105-unit project is a collaboration between co-developers Chinatown Community Development Center (Chinatown CDC) and Swords to Plowshares (a nonprofit supporting veterans) and will include deep supportive services for its occupants.

- **Adopted the Balboa Reservoir Site Development Agreement** which will include 550 units of affordable housing, including educator housing.

Treasure Island Development Authority

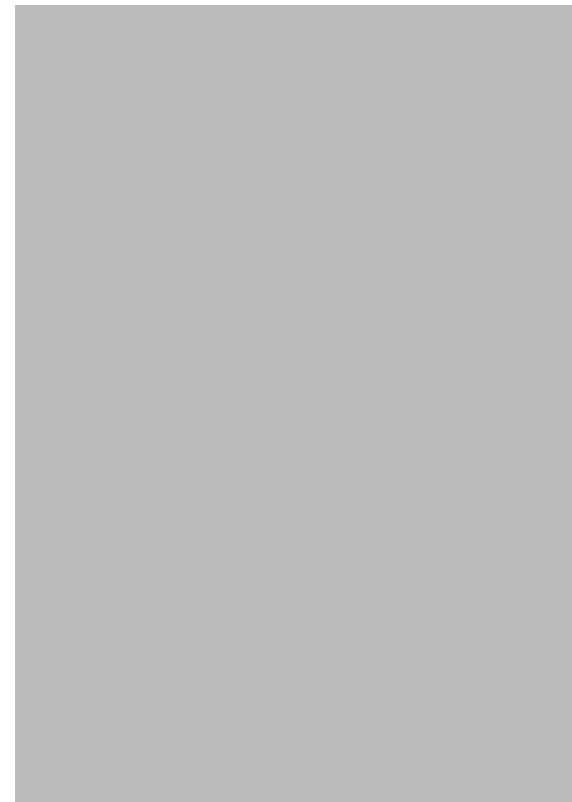
- **Broke ground on the first 100% affordable housing building on Treasure Island in August 2020.**
- **Secured grants of \$20 million for affordable housing and transportation improvements in the past two years.**



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Economic + Neighborhood Development

Port of San Francisco

- **Celebrated completion of Crane Cove Park**, a major transformation of previously inaccessible industrial shoreline in the Pier 70 neighborhood into a 7-acre public open space.
- **Completed substructure repairs to Alcatraz Ferry Embarkation** at Pier 31 1/2 to prepare the site for future activation by tenants.
- **Completed 23 acres of improvements to Pier 94 Backlands** including creating 16 acres of leasable land.
- **Completed installation of a 2,600 square foot ground transportation shelter at the Pier 27 Cruise Terminal.** This provides a weather-protected space for passengers connecting to public transit.
- **Completed the first round of Facility Inspection Repair Program Assessments** which provided Port staff with accurate data and assessments of costs to bring 10 Port facilities up to a state of good repair.
- **RFP completed for the redevelopment of Historic Piers 30-32, Piers 38 and 40.**
- **Improved lighting, water, and sewer systems at Pier 23**, including new backflow preventer, energy efficient LED light fixtures, and sanitary sewer riser allowing for future above deck sewer connections.

Planning Department

- **Adopted and certified the Market and Octavia Area Plan Amendment (Hub)**, which will provide space for up to 8,500 housing units, as well as \$832M in public benefits over the life of the plan.

- **Completed ConnectSF which developed a fifty-year vision for San Francisco and its transportation system.** In 2021 the City will adopt new transit and streets plans to be followed by a new Transportation Element of the General Plan in 2022.
- **Adopted the Balboa Reservoir Site Development Agreement** which will include 1,100 housing units, 4 acres of open space, 100 seat childcare facility, a community room, other infrastructure, streetscape, and bike improvements.
- **Adopted the Potrero Power Station Mixed-Use Project** which will include 2,600 housing units, 6.9 acres of new open space, 1.8 million square feet of commercial space, 50,000 square feet of community facility space, and a new childcare facility.
- **Adopted the India Basin Mixed-Use Project** which will include 1,250 housing units, 5.6 acres of open space and 270,000 square feet of retail space.
- **Adoption of the Phase I Racial & Social Equity Action Plan** by the Planning Commission in November of 2019.

Neighborhood Development

- **Mission Bay:** Over 4.48 million square feet of commercial, office, clinical, and lab space have been completed, along with the Chase Center; in addition, 68% of the UCSF campus and more than 22 acres of parks.
- **Transbay:** 2.2 million square feet of commercial space has also been completed. The Folsom Street Improvement Project completes construction in FY20-21.
- **Hunters Point Shipyard/Candlestick Point:** Approximately 35% of the housing units in Hunters Point Shipyard Phase 1

have been completed, with over 500 total units constructed. Nearly all the horizontal infrastructure at the Hilltop area of Shipyard, Phase 1 project is also completed.

- **Completed all three of OCII's Planned Enhancement Projects over the past two fiscal years** including completion of 1,823 housing units. At the end of FY2020, 468 units were under construction in Mission Bay South and Transbay.

Treasure Island Development Authority

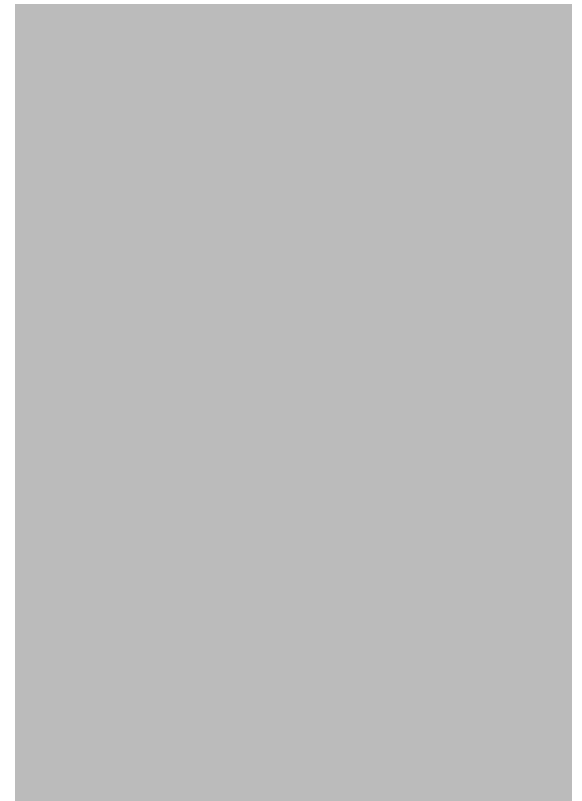
- **Construction of new roadway and utility infrastructure has commenced on Yerba Buena Island** including access improvements to and from the I-80 Bay Bridge. The first residential development on Yerba Buena Island broke ground in Q2 2019 and should be occupied in early 2022. New water storage reservoirs are under construction and will be commissioned before the end of 2021.
- **The Yerba Buena Island to Treasure Island causeway has been reconstructed** and reconstruction of the eastern half is underway.
- **Geotechnical improvement of the first subphase area of Treasure Island is substantially complete** as is the improvement of the site of the new wastewater treatment plant and electrical switchyard. New utility infrastructure is underway on the island as well.
- **Secured grants of \$30 million for roadway improvements** on Yerba Buena Island in the past two years.
- **Received five land transfers from the Navy**, comprising 336 of the 463 acres to be transferred on Yerba Buena Island and Treasure Island.



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General Government

Office of the City Administrator

- **Opened new City office building at 49 South Van Ness**, which features a 39,000 square foot One-Stop Permitting Center and consolidates operations for the Departments of Building Inspection, Public Works, Planning, Public Health, and other departments that do permitting work.
- **Acquired 1828 Egbert Avenue** for the San Francisco Police Department's Property and Evidence Division, relocating and combining the Evidence Storage from the Hall of Justice and Building 606.
- **Acquired 1515 South Van Ness, 500-520 Turk/555 Larkin and 1939 Market Street for affordable housing.**
- **Transferred Westbrook Plaza from OCII to the City.**
- **Completed Phase I relocation of the District Attorney out of the Hall of Justice** and into 350 Rhode Island, which is a LEED Gold building. Phase II to be completed in 2021.
- **Commenced relocation of Adult Probation out of the Hall of Justice** and into 945 Bryant Street with tenant improvements estimated for completion in March 2021.

Other General Accomplishments

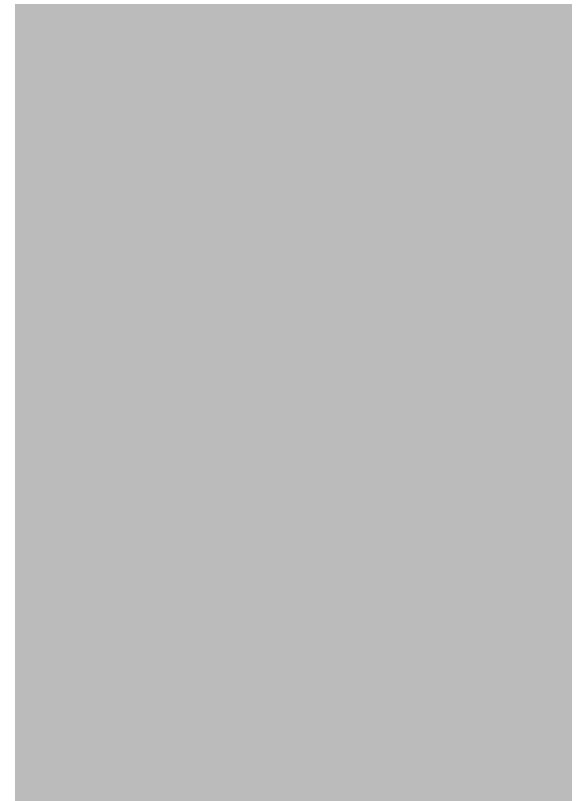
- **The Department of Technology (DT) connected over 6,000 units in 35 affordable housing sites** to provide residents with free broadband internet access over the last 2.5 years through the Fiber for Housing Project.
- **Of these, DT accelerated the expansion of Fiber for Housing to 1,500 units in affordable housing buildings with high concentrations of students** to accommodate distance learning in response to the COVID-19 pandemic. Additionally, 32 community rooms were equipped with Wi-Fi for residents to access the Internet.
- **Animal Care and Control commenced construction of a replacement animal shelter at 1419 Bryant Street.** The project is the adaptive reuse and seismic rehabilitation of the original Market Street Railway Company Powerhouse built in 1893. Completion of the facility is expected in 2021.



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Health + Human Services

Department of Public Health

- **Secured funding through the City's Certificates of Participation (COP) program for Laguna Honda administration building renovations.** Designs have been completed and construction is targeted to start 3rd quarter 2021.
- **Progress on Tom Waddell Urgent Care Relocation to new City-owned facility at 555 Stevenson St. currently under construction.** Occupancy is targeted for 1st quarter 2022.
- **COP funds secured to pay for tenant improvements and relocation of adult immunization travel clinic to 25 Van Ness.**
- **Progress on Public Health Lab Relocation to Zuckerberg San Francisco General (ZSFG).** Project will include state-of-the-art facility with construction commencing by 2nd quarter 2021.
- **Grove St. exit programming and seismic retrofit feasibility planning for Building 3 at ZSFG underway** to facilitate DPH Executive Staff Relocation to ZSFG.
- **Finalized contract for Construction Manager / General Contractor for the 2016 Public Health and Safety G.O. Bond projects at ZSFG** including seismic upgrades, IT infrastructure, and relocation of departmental services.
- **Completed Urgent Care Relocation, Phase I of Seismic Retrofit, and Bldg. 5 Roof Replacement (2020)** at ZSFG as part of 2016 Public Health and Safety G.O. Bond.
- **Began Phase 2 construction of Southeast Health Center** which has an occupancy target of 2nd quarter 2022.

- **Continued renovation of Maxine Hall Health Center Renovation** with an occupancy target of 2nd quarter 2021.
- **Commenced renovation of Castro Mission Health Center** with construction to commence in 1st quarter 2021 and completion targeted for 1st quarter 2022.
- **Funding approved through the COP program to support long-standing, major public health renewal projects** including the ZSFG Chiller and Cooling Tower.
- **Feasibility studies for ZSFG Buildings 80/90 seismic retrofit strategies is underway.**
- **UCSF Research Building project at ZSFG campus broke ground summer 2020**, with construction continuing through completion in 2023.
- **Identified location for childcare center at ZSFG to support workers at the campus.**

Human Services and Homelessness and Supportive Housing

- **Opened the Embarcadero SAFE Navigation Center and expanded the Division Circle Navigation Center.**
- **Commenced construction** of the Lower Polk Navigation Center and the Bayview SAFE Navigation Center, both of which will be completed by early 2021.
- **Planned for needed rehabilitation work** at San Francisco's publicly-owned homeless shelters, funded by the 2016 Public Health and Safety G.O. Bond.
- **Completed and opened HSH Headquarters and Client Access Point** at 440 Turk Street, funded by the 2016 Public Health and Safety G.O. Bond.

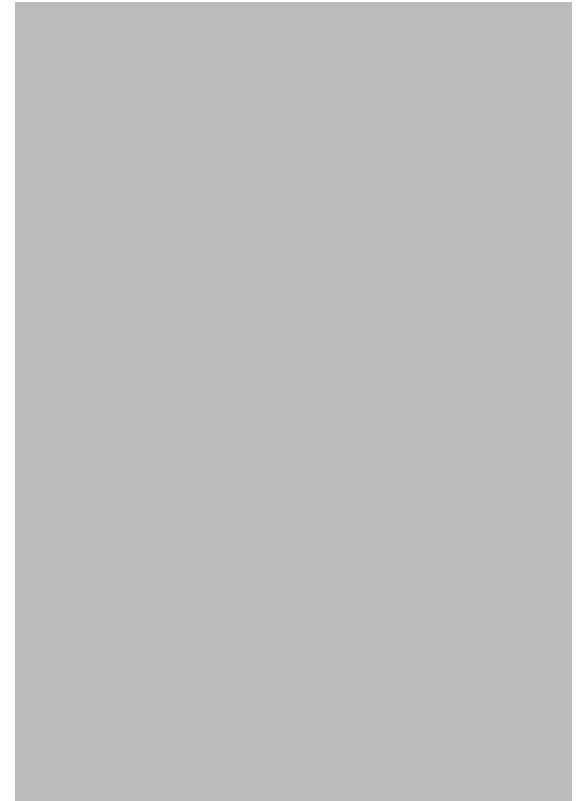
- **Commenced construction of the Homeless Health Services Center** as the ground-floor activation of the supportive housing project to be constructed at 1064-1068 Mission Street.
- **Acquired a Coordinated Services Center for San Francisco's Homeless**, working with the Mayor's Office of Housing and Community Development to identify a property in SoMa to build permanent supportive housing at 1064-1068 Mission Street. The development will provide studio apartments for more than 250 households experiencing chronic homelessness, with 100 of these new units designated for formerly homeless seniors, age 62 or older. It will also include a dedicated Homeless Services Center.



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Infrastructure + Streets

Streets and Rights-of-Way

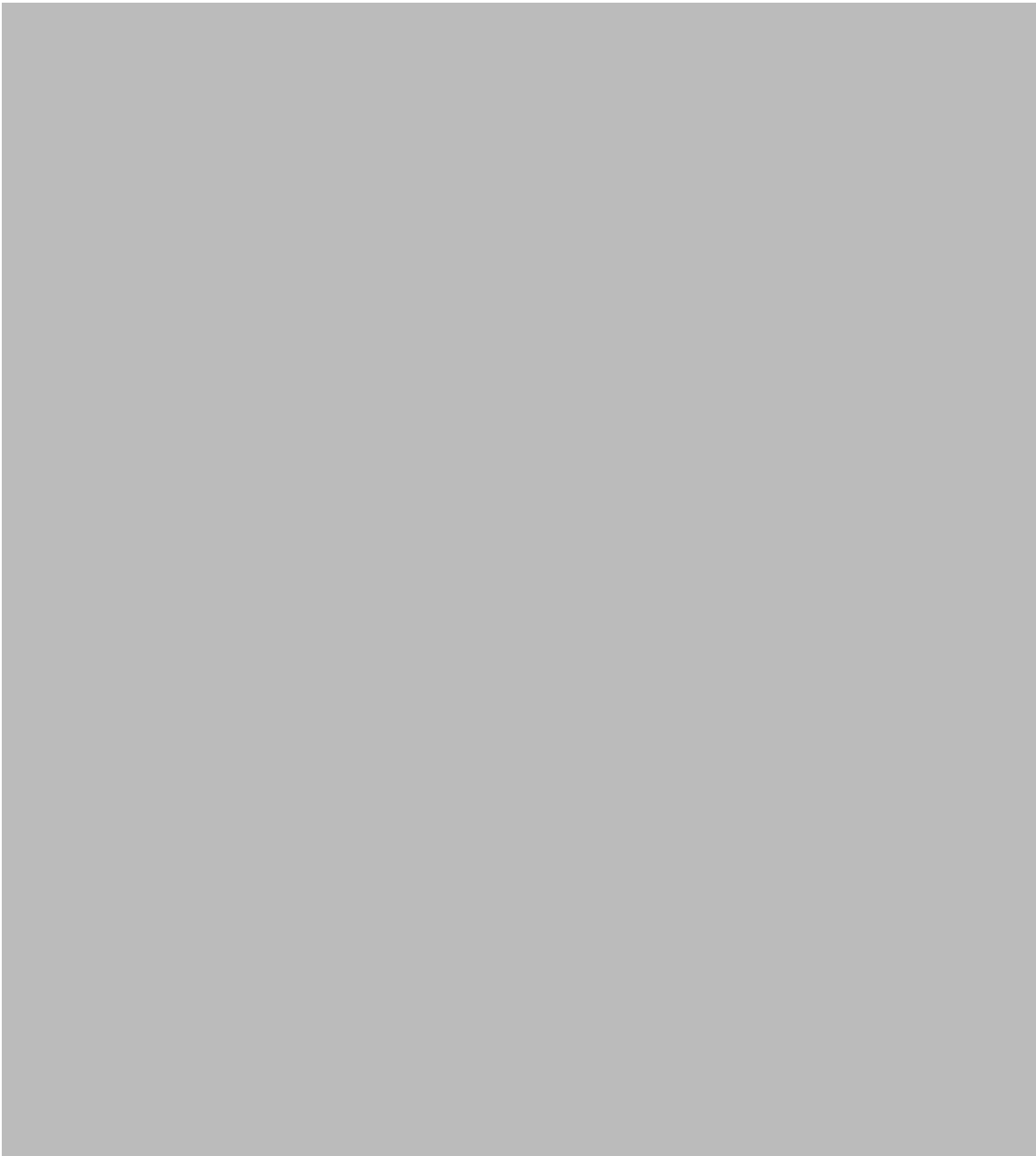
- **Street Resurfacing:** Repaved and maintained 1,104 street blocks in FY2019 and FY2020, achieving a Pavement Condition Index score of 75 in 2020. All districts have had at least one-third of their blocks resurfaced since 2009.
- **Curb Ramps:** Constructed 2,337 curb ramps in FY2019 and FY2020.
- **Street Structures:** Inspected 176 and repaired 37 street structures in FY2019 and FY2020.
- **Street Tree Planting and Establishment:** Planted 2,061 trees and established 4,839 trees in FY2019 and FY2020.
- **Street Tree Maintenance and Inspections:** Inspected 53,469 trees and maintained 29,704 trees in FY 2019 and FY 2020.
- **Sidewalk Improvements and Repair:** Inspected the sidewalk condition of 245 blocks and repaired more than 392,103 square feet of sidewalks.

Public Utilities Commission

- **Achieved level of service (LOS) goals** for 41 of the 43 Water System Improvement Program (WSIP) projects with specific LOS goals, as of June 30, 2020.
- **Completed New Calaveras Dam construction**, the largest WSIP project, and began refilling Calaveras Reservoir.
- **Completed roughly 82% of construction** of the Westside Enhanced Recycled Water Project and made steady progress on construction of several groundwater projects

including the Regional Groundwater Storage and Recovery project and the San Francisco Groundwater project.

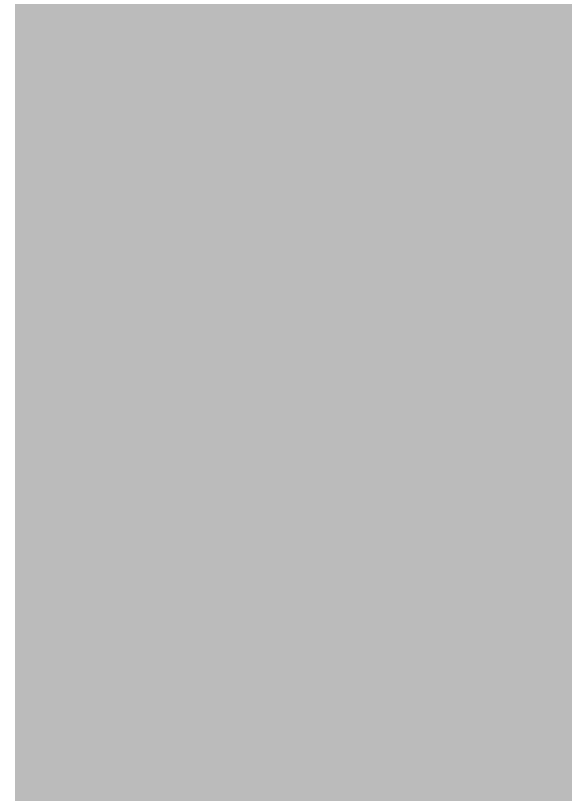
- **Replaced 20 miles of local water mains in FY2019 and FY2020.**
- **Completed construction of the Sunol Yard Long Term Improvements and Peninsula Pipelines Seismic Upgrade Phase III projects.**
- **Continued progress towards completion of the Sewer System Improvement Program (SSIP),** now about 46% complete overall.
- **Completed construction of various projects** including Southeast Plant (SEP) Primary and Secondary Clarifier Upgrades, Central Subway Sewer Improvements, Masonic Avenue Sewer Improvements, SEP Oxygen Generation Plant, Sunnysdale Green Infrastructure, SEP Existing Digester Gas Handling Improvements, Oceanside Plant Odor Control Optimization, Marin Street Sewer Replacement, SEP Seismic Reliability and Condition Assessment Improvements, and SEP New Headworks (Grit) Replacement Scope I.
- **Completed Phase I** of Mountain Tunnel inspection and interim repairs and awarded the Construction Manager and General Contractor contracts for the Mountain Tunnel Rehabilitation Project.
- **Completed Power Infrastructure System Reliability Projects** including the Warnerville Switchyard Upgrade Phase 1.
- **Completed over 50 smaller projects on Hetch Hetchy structures** to meet water levels of service for sustainability, operational objectives for power system reliability, and regulatory compliance.
- **In response to the Rim Fire, completed the Lower Cherry Aqueduct Improvements project** to repair damage and improve reliability and completed the Early Intake Switchyard Slope Hazard Mitigation project to reduce risk of slope failure.
- **Completed the Cherry Dam Outlet Works Rehabilitation project** to meet stream flow release requirements.
- **Replaced three power transformers serving Laguna Honda Hospital** to meet power needs and provide reliability through redundancy.
- **Completed comprehensive maintenance and repairs of the substations** serving the San Francisco Airport.
- **Completed the testing and repair of the submarine cable** between Treasure Island and Yerba Buena Island.
- **Awarded three construction contracts** for the design-build of the transmission and distribution infrastructures and the power substation for the Bay Corridor Transmission and Distribution Project.
- **Completed the installation of two solar electric projects:** 142kW Burton High School and 31kW Starr King Elementary School. Three H additional solar projects under construction and three more in design and permitting.
- **Installed new 20-inch Emergency Firefighting Water Supply (EFWS) pipe** near Ashbury Heights Tank to allow Twin Peaks Reservoir to connect with the lower (Ashbury and Jones Street) pressure zones more effectively. Additional 20-inch EFWS pipe installed on Irving Street from 7th Street to 19th Street and from Mariposa Street/3rd Street to Warriors Way, via Terry Francois Boulevard.



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Public Safety

San Francisco Fire Department

- **Completed permitting, CEQA review, and substantial construction** on the seismic improvement and station replacement project at Fireboat Station 35 at Pier 22 1/2.
- **Opened seismically-renovated Stations 5 (Fillmore District) and 16 (Marina District).**
- **Exterior envelope improvements completed** at Stations 8, 20, and 29, with design work underway for additional stations.
- **Roof replacement projects underway** at Stations 11, 22, and 21 with work scheduled to be completed in early 2021. As part of the roof replacement project, Hose Tower removal is underway at Stations 6, 11, 12, 21, and 38.
- **Shower improvements** at stations 17, 19, and 33 have been completed.
- **Completed all apparatus bay door replacements** from focused-scope project in 2020.
- **Completed generator replacement** at Station 31. Design and permitting underway for emergency generator replacement projects at Stations 2, 14, 18, 19, 37, and 44.
- **Advanced Emergency Firefighting Water System (EFWS) projects** in collaboration with the Public Utilities Commission by completing construction on Pump Station 1 and seismically improving and/or replacing pump stations, reservoirs, tanks, pipes, and tunnels. Work on Pump Station 2 has begun with anticipated completion in late 2020 or early 2021.

- **Completed substantial construction on the new seismically safe Ambulance Deployment Facility** located at 2241 Jerrold. Completion is anticipated for early 2021.

San Francisco Police Department

- **Completed New Firearms Simulation Training Facility construction.**
- **Advanced mechanical, electrical, plumbing work** at Bayview, Richmond, Taraval, Tenderloin Stations.
- **Near finalization on Park and Ingleside Police Station renovations.**
- **Paving project proceeding** at Academy.
- **Range Maintenance underway** for expansion of operational capacity.
- **Weather proofing underway** at Potrero station.

Other Public Safety Accomplishments

- **Funded the renovation of the County Jail #2 kitchen.** Construction is halfway to completion. Completion will allow the kitchen at County Jail 4 (7th floor of the Hall of Justice) to be closed.
- **Completed the Sheriff's Department Facilities Master Plan,** documenting current and future capital needs across its jails and other facilities.
- **Identified and cost-estimated improvements** for County Jail #2 and County Jail #6, including space allocation alternatives to support modern facilities.

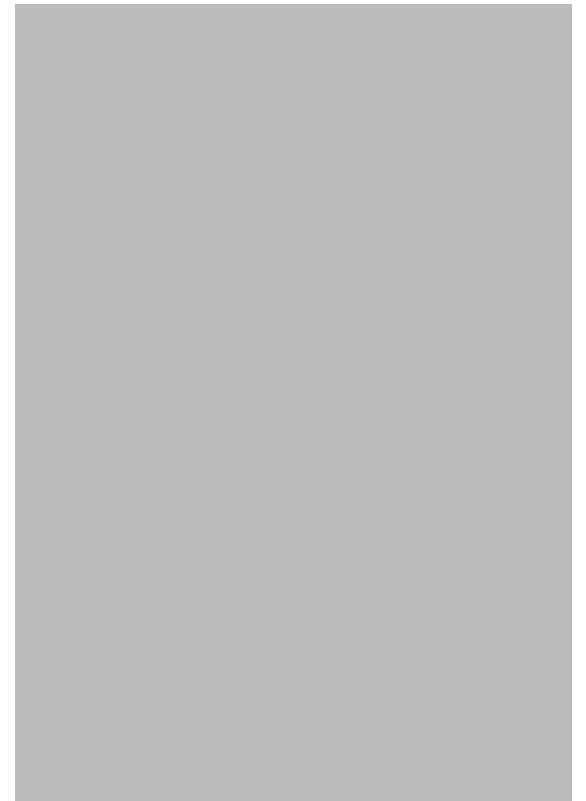
- **Completed Sheriff's Department Infrastructure Improvement Study** which identified operationally critical requirements.
- **Closed County Jail #4** to inmate housing and re-assigned inmates to the remaining County Jail #2 and County Jail #5 in San Bruno (renumbered, County Jail #3).
- **Extensive repairs to the County Jail #2,** extending the life span of the roof for approximately 2-3 more years before a full roof replacement is necessary .
- **Completed an electronic security system throughout County Jail #2.** This project updates a failed analog system to a fully integrated digital system.
- **Construction of juvenile probation entry ramp.** Work included modification to existing structure, mechanical and plumbing drainage systems, and architectural systems related to ramp project.
- **Completed restroom remodel included renovations for ADA Compliance** resulting in three pairs of accessible male/female restrooms serving the public on each occupied floor of the Administration Building.



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Recreation, Culture + Education

Parks and Open Space

- **Completed major renovations at eleven Neighborhood Parks**, with five additional parks under construction, and four parks beginning construction within the next six months.
- **Completed construction of a new park** at Guy Place Mini Park. Acquired sites for Francisco Reservoir and Shoreview Park which are under construction. Phase I of 900 Innes park, acquired in 2014, will begin construction within the next six months.
- **Completed Phase I** of the Geneva Car Barn and Powerhouse project, renovating the Powerhouse up to LEED-Gold standards.
- **Completed renovations at seven playgrounds** as part of the Let'sPlaySF! initiative: Washington Square Playground, Panhandle Playground, West Portal Playground, Sgt. John Macaulay Playground, Alice Chalmers Playground, Redwood Grove in McLaren Park and Merced Heights Playground. In addition, Juri Commons is under construction, and Golden Gate Heights Park will start construction shortly.
- **Completed ten improvement projects at our Citywide Parks**, including a new bike park and a new community garden at McLaren Park, and the new Golden Gate Park Oak Woodlands trail. Two additional projects are under construction and eight other projects will begin construction within the next six months.

- **Completed 17 partial renovations and capital improvements at neighborhood parks**, including playfields renewals, trails, water conservation, lighting improvements and more. Five additional projects are under construction and four projects will begin construction within the next six months.
- **Completed many renewals**, including resurfacing and repainting over 51 courts and five playgrounds; fencing children's play areas, ball fields, courts Stern Grove and throughout Golden Gate Park; field rehabilitation at nine parks; major irrigation improvements at four parks and throughout Golden Gate Park; refinishing floors at eleven gyms; and security and lighting improvements at six facilities.

Arts and Cultural Departments

- **Advanced capital improvements** across the Cultural Centers, including HVAC and fire safety system renewals, ADA barrier removal and gutter repairs at SOMArts, and elevator repairs at Mission Cultural Center for Latino Arts.
- **Construction documents for HVAC replacement** at the Mission Cultural Center for Latino Arts are 90% complete.
- **Completed facility condition assessments** of SOMArts, Bayview Opera House, Mission Cultural Center for Latino Arts, African American Art, and Culture Complex.
- **Completed multiple conservation projects** on artworks located in Golden Gate Park as prescribed by the condition survey conducted in 2018.

Educational Agencies

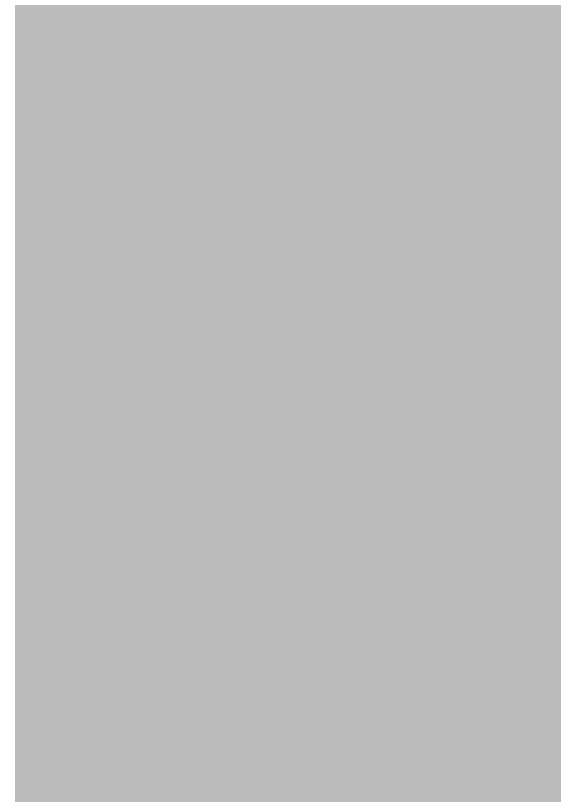
- **Contract awarded for major overhaul** and renewal of all public and staff elevators at the Main Library.
- **Built a new facility at the Main Library lower level** for the Library's Delivery Services unit, including a state-of-the-art library materials sorting machine, and related new offices and workspaces.
- **Design for the Mission Branch Library renovation is almost complete.** The project is fully funded at \$19.8 million and expected to go out to bid in the Spring of 2021, with construction beginning later in the year.
- **The Library completed renovations for the SF History unit** at its leased archival storage facility located at 750 Brannan Street. This will allow the Library to fully vacate the Brooks Hall space it currently uses to store collections and archival materials.
- **Major renewal work has begun at the Library's Support Services Building.** Most of the windows will be upgraded and replaced, air conditioning and heating equipment will be replaced, electrical system upgrades include Solar PV's, and a new roof, all of which will enhance the building's comfort and energy performance for many years to come.
- **Using funds from Proposition A, City College of San Francisco will proceed to fix or repair City College facilities**, make necessary seismic retrofit and earthquake safety improvements, repair buildings to be more energy-efficient and upgrade facilities to better serve students.



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Transportation

San Francisco Municipal Transportation Agency

- **Completed Chase Center opening infrastructure** including construction of new transit platform and pedestrian safety, hospital access, neighborhood congestion, and mode share improvements.
- **Replaced over 800 buses in a seven-year period** leading to the highest bus reliability rating ever recorded at SFMTA.
- **Fully opened the Transit Maintenance Center** and added new light rail vehicles to continue the expansion of the MUNI metro fleet.
- **Completed Vision Zero-related high priority street safety projects** including implementation of over 6 miles of new bicycle lanes and 9 quick-build streetscape projects in 2019.
- **Completed rail upgrades for state of good repair** including replacing track, adding seismic upgrades, and rehabilitating aging infrastructure such as replacement of the Cable Car Gearboxes, the King Street Substation upgrade, and Station enhancements.

San Francisco International Airport

- **Opened the new 351 guest room Airport-owned Hotel in October 2019.** This four-star, state-of-the-art SFO Grand Hyatt Hotel features meeting and function spaces, and restaurant, achieved LEED Gold certification. The hotel is connected to the Terminal complex by the AirTrain people mover system.
- **Opened the new Terminal 1 Boarding Area B with in May 2020** completion of all 25 gates projected for Spring/Summer 2021. Terminal 1 opened with the capacity to accommodate 16 concession offerings to provide passengers with a sense of place by showcasing local retail, food, and beverage.
- **Completed construction** on the new Second Long-Term Parking Garage (LTPG) in February 2019. This will offset the carbon footprint by removing the need for shuttle buses.
- **Completed the first phase of the International Terminal refresh** with new concession spaces, an outdoor terrace at Boarding Area G, seating areas and updated restrooms with gender-neutral and family rooms.
- **Began the second phase of the International Terminal refresh** in July 2020, which will include many improvements to passenger flows and increase available office space.
- **The Courtyard 3 Connector project is 54% complete** and is planned to be fully complete in Fall 2021. This project will construct a new secure connector between Terminal 2 and Terminal 3 to provide greater flexibility for airline gate use and to improve overall passenger experience.

Other Agencies

- **Completed the Downtown San Francisco Ferry Terminal Expansion Project** in collaboration with the Bay Area Water Emergency Transportation Authority (WETA). This project included two new ferry gates, significantly increasing ferry capacity, and a 13,000 square foot public plaza. (Port)
- **Completed Phase 1 of the Salesforce Transit Center Project.** (TJPA)
- **Successfully completed \$270 million bond sale** to refinance Transportation Infrastructure Finance and Innovation Act (TIFIA) loan and provide funds for construction and design of the Transbay Program. (TJPA)
- **Continued putting new Fleet of the Future railcars into service.** Production of new cars will continue with final delivery of all cars by spring 2022. (BART)
- **Began overhauls of escalators at the Downtown San Francisco Stations** and renovated elevators to improve safety, appearance, and cleanliness. (BART)
- **Secured a \$1.69 billion FTA Capital Investment Grant** to support the BART Transbay Corridor Core Capacity Program. (BART)

